- Agenda
- Introduction
- Volumes
- Yields
- Protocols

Revenues

Findings

Note:

# The revenue shares from the protocols have been adjusted to allow for changes in journey times and distances

- Revenue and cost sharing protocols were agreed in draft form in 1993
  - originally negotiated regarding HSL as far as Rotterdam
- The basis of the revenue share is the share of track length in each country which was based on an agreed route between Antwerp and Rotterdam (along existing conventional track)
  - any change to the route north of Rotterdam to Amsterdam does not influence the revenue share related to track length
- Since the negotiations, the route selected between Rotterdam and Antwerp has changed (to follow E19 road)
  - the original protocol shares were adjusted to take into account the changed share of track
     km
- The protocols also allow for the revenue shares to be modified when journey time savings are made to the extent of 1/6% for each minute saving
  - construction of the section from Amsterdam to Rotterdam will provide a journey time saving of 32 minutes thereby generating an increase in revenue share
  - however the increase in share should be based on a journey time saving of 17 minutes \* since a saving of 15 minutes due to conventional rail is assumed within the original revenue shares

\* OC&C, Protocols d' Accord, LEK analysis

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Our understanding of the basis of the protocols has improved since the IA resulting in a revision of methodology for modelling the protocols, and resulting in a reduction in revenue accruing to the Dutch partner in international operations

	Initial Assessment (percent)	Revised (percent)
Amsterdam Schiphol - Antwerp	87.0	79.8
Amsterdam Schiphol - Paris	32.5	28.6
Amsterdam Schiphol - Brussel	69.8	63.4
Rotterdam - Antwerp	71.9	57.2
Rotterdam - Paris	19.5	12.3
Rotterdam - Brussel	50.1	38.0
Rotterdam - London/UK	19.5	12.3
Amsterdam - London/UK	32.5	28.5

Source: OC&C, Protocols d' Accord, LEK Analysis

### However some issues remain with regard to the protocols

- It is not yet clear what assumptions regarding the section between Amsterdam and Rotterdam have been used in the protocols
  - does the journey time assumption include the RAIL21 investments in conventional track and associated journey time improvements?
  - should the distance between Amsterdam and Rotterdam be set at 82 km (as used by OC&C)
     or 86 km?
- The Amsterdam terminal has not been defined in the protocols
  - a decision to terminate at Amsterdam Zuid/WTC may result in a increase in the Dutch share of the protocols due to a reduction in journey time
- Uncertainty in the status of the protocols and the position with respect to terminals may offer potential for negotiations

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- d) les couts de séveloppement <u>ouis d'amélioration</u> d'un système commun de réservation et d'optimisation commontaine, siant que les autres couts éventuele non couvern par les sommes perçues en resta de l'article 3.9.
- e) [Rédaction SNC ] les cofets de réservation dérivates que point 3 P. L.
- 19) COUT DES SYSTEMES DE PESERVATION ET D'OPTIMISATION CUMMERCIALE

l Rédaction SNEF: Si un système commun de réservation et d'apilmisation communelate est mis en place. Il sera lacture aux réspans émelleurs pour l'entemble des points de venie su'ils dériens (pares et apences de voyages), por l'Unité Commune de Gestion, une somme forsaisaire por personne et par sezonni réservel.

### PARTAGE DE BASE DES RECETTES

white program is a six you pulled to volume.

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Das prix de marché terent fixés sur cortaines relations selectionnées en fonction de leur volume, y compris frais de réservation et TVA éventuelle, notemment sur les relations directes entre Paris. Bruxellés, Amsterdam, Köln ou Frankfurt. L'annexe 1 donne à titre indicatif une liste de telles rolations, au-dois du polygone Paris-Amsterdam-Köln-Frankfurt. Ellés féront l'objet d'un exumen périodique et seront décidées d'un commun accord. Pour les autres relations, ou additionners à l'une de ces relations des parcours terminaux.

4.2) Les recettes à parager, appoises recettes nettes<sup>4</sup>, sont les recettes payées par les voyageurs après déduction :

ie! "recitei =

a) par le résoau amettour, du pourcentage au titre des frais de vente définie en 3.6 ;

is like the Rosigers -/-

b) sur les relations avec la Grande-Breingne, pour le passage dans le tunnel sous la Manche, d'une sommé forfaitaire de 7.59 £ plus \$1,4 l'RF avec conditions moyennes de 1989, prélevée par SNCP et BR, qui sont conjointement et solidairement responsables vis-a-vis d'Eurotunnel. Les deux éléments de cette somme seront indexés respectivement sur le Relail Price Index, base 1987, avec pour référence l'indice 115,2 et sur l'indice mensuel des prix à la consommation des ménages, sétie France entière ensemble, base 1980, avec pour référence l'indice l'78,0,

- PROJET OF PROTOGOLU G'ACCOME ENTRE QUI, M.S., S.N.C.B. OF S.N.C.I. 171 INNIN THEP?

### oppeingst-vildeling vid netto-recettes

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4.3) La recette metto définie en 4.2 mm partagés pour chaque relation, comme indiqué en 4.4, he purce que metto de la sont applicables à condition que :

shaped of

b) des semps de percoure, definis comme le moyenne des horaires publiés de direvision de taux les trains à grande viteres, après déduction des peries de temps résultant des arrêts intermediaires, dans le mesura de l'injérêt commercial commun de ces arrêts aura été récount par les réseaux concornés, soient les suivants :

. + Puris-Nord - frontiere beleen	57 mm
- Franciere française - Bruzelles-Midlimmonthement	26 mm
- Brazelles-Midl - frontière néerlandalsemmentemen	52 mm jusqu'en 1997 (l 43 mm à partir de 1998
- Francière attriumdaise - Amsterdan	89 ma jusyu'cu 1997 et 66 ma à porter de 199\$
- Bruxelles-Midl - frontière allemende	93 mm jusqu'en 1997 et 62 mm à partir de 1998
- Frontière allomande - Kéla marine manus promiser	37 mm
- Frontlère allemande - Franksuss,	97 mn à partir de 1998.

sinan les dispositions de l'article 4,7 seront appliquées.

die dacreon ist voldcan: penaltricub) la qualité du tervice offert pour les trains à grande vitesse intercapitales soit suffisante, notamment en matière de ponetualité et de suppression éventuelle de trains. Le non-respect de cette qualité fers l'objet de pénsitiés à définir dans le cadre d'un accord particulier. Pour la ponetualité, cet accord sera établi sur la base d'une comparaison entre l'haute théorique et l'houre récile de passage de chaque train, notamment aux points-frontières.

· (MOLT DE PROTOXXE D'ACCORD ENTRE D.M., M.S., S.M.C.IL M.S.M.C.F. (1) [Line 1992]

No FAX:33-1-42856591

31 JUL 92 13:41 No. 003 P. 08

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4.4) Pour les relations el-après, dites "dans le polygone", les parts de la recette nette définie en 4.2 attribuées à chaque réseau sont les suivantes jusqu'en 1997 :

	DB	NS	SHCA	BNCF
Paris-Bruxelos			29,1 % 45,0 %	70.8 % 53.4 %
Paris-Ascharge et al la company de la compan	4,8 % 16,7 %		48,4 % 42,1 % 38.5 %	47,3 % 41,2 % 61,5 %
Paris-Anterdam	45 p.c.	18,2 %. 30,2 %	- 33,5 % 28,0 %	48.3 % 41,0 %
Britis Kön	13,0 % 40,0 % . 73,6 %		87,0 % 60,0 %	
Brussias-Hollorden		67,0 % 71,6 %	43.0 % 29,5 %	
Liège-Asstellame (management) Liège-Köin (management) Liège-Frankfurt (management)	30,0 % 60,7 % 68,1 %		70,0 % 33,3 % 11,8 %	
Artiverpen-Rollerdam	•	73,6 % 84,4 %	26,5 % 15.8 % 82.1 %	.17.9%
Life Ligg	7,7 %	•	80,9 % 85,0 %	9,7 % 7,3 %
Lilo-Kanwerpen in the management of the Antwerpen and the management of the Antwerpen and the control of the co	27.2 %	33.0%	67,1 % 87,6 % 58.5 %	47% 124% 7.5%
Lillo Anzisidani	-	48.7 %	45,6 %	5,7%

Si deux résenux sont d'accord pour modifier leurs paris relatives, la pari qui troisième réseau resiant inchangée, les parts ci-dessus teront modifiées des notification par les deux promiers réseaux au troisième d'une telle révision.

. PHIS IFT THE BEATTACK A MARKADE FINNER . .

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Pour les relations ci-après, dites "dant le polygone", les paris de la recoue nelle définie en 4.2 attribuées à chaque réman sont les aujuentes à partir de 1998 :

	DB	NS	SNCB	SHOF
Paris-Brunalias			29.1 %	70,8 %
aris-Liègo			46.6 %	63,4 =
CIS-A2CIBOTOLOGICALISTA COMMUNICATION CONTRACTOR CONTRA	1.5%		51,2%	47,3%
Sette Kristerioten and the settle state and the settle state and the settle set	14.2 %	·	44.8%	41.2%
Wie-Authenton	17 PF FW		38.5 %	61.5%
6/3-F3/10/53/8	'	14,3 %	37,4 %	48.2 %
Pars-American		27,3 %	\$1.7%	41.0%
Brunites Anchen	4.5 %	- 10 P	85.5 <b>%</b>	71,
SUPPLIED KERU	33.9 <b>%</b>		65.1 %	
Bruxples-Fishkut	66.6 %		33.4 %	
Prixedes-Rotterdam	م داده	44,9%	55.1 %	
Snixelias Amsterdam		54,6 %	35.4 %	
Lice-Authernance and and an	20 E		87.0 %	
Jège Kōm	62.1 %		37.9 %	
lège-Franklus	88.4 %		13.6 %	
University Activities and Activities		65.7 %	33.3 %	
Teverpen-Amsterdam		81.8 %	18.2 %	
Me Bruzokos (	_	· · · · ·	82.1 %	17.0 %
Alle-Ligger, property and the second	•		90.8%	9,1%
He-Abcren	27%		90.0 %	7.3%
MB-KOM apparate and properties for the form	23.1 %	Ì	71.2%	5,7 %
IN ANTONO DELLA SERVICIO DELLA CAMBANA	44.1		87.6 %	12.4 %
Me-Ronerdum		28.0 %	88.5 %	7.5 %
Ilo-Aristordam		44.0 %	60.3%	5.7 %

Si deux réseaux tont d'accord pour modifier leurs parts relatives, la part du troitième réseau resum inchangée, les parts el-dessus terent modifiées des notification par les deux promiers reseaux au proizième d'une celle févision.

- Pour les autres reisulent figurant à l'annexe 1, la recette notte définie en 42 sera d'abord répartie en une recette "dans le polygane" et une recette "hors du polygone", su prorets des distances fertoviales ponderes par l'indice de qualité défini en annexe I. La recette dans le polygour acra ensuite répartie consus en 4.4, 4,5 et 4.7.
- Si l'un des réseaux améliere (ou édurade) un temps de parcours indiqué en 4.1, seus madification des temps de parcours des autres rémaux, la cie de répartition relative à ce réman indiquée en 4.4 ou en 4.5 sers augmentée (ou dininuée) de 1/6 de point par minute (le proceniares de la réceire atilitiés aux deux autres réseaux resiain dans le même rapport et modifics de mantère à conserver un total égal à 100).

PRONT DE PROTOCOSE D'ALL'UMI PRITTE D.B. N.S., S.H.C.B. M.S.M.C.F. (DI Juillet 1982) :

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Si plusieurs réseaux modificat leurs temps de parecurs, la règle précédente sur appliquée successivement plusieurs fois, dans l'ordre des golifications des modifications sux appres réseaux.

#### 4.8) PRNALITES

SI in tighe nouvelle caura la frontière france-beige et LEMBEEK n'est pas en mortir le ler juillet 1996, une pénalité de 1/3 de point par minute au lieu de 1/6 de point par minute sera utilitée pour l'application de l'article 4.7 à partir de catte date jusqu'à la mise en service de la ligne nouvelle.

Si cous ligne souvelle deviit sire absedonnée ou repousée au-deit de l'aunée 2000, la SNCB devrait rembourser le supplément de recette perçu jusqu'en les juilles 1996 par repport à la pénalité de 1/3 point per misute.

### 5 - PART TEMPORAIRE

### S.I) PRINCIPE

Afin d'accider la construction des lighes nouvelles peu tentables au Nord et à l'Est de Bruxultes, les réseaux accepient de mettre en place des dispositions temporaires essurant la responsable vers la SNCB, et vers les NS, dot evantages que les autres réseaux retirent de column construction.

Une part de la recette, appelée par lamboraire, sera entièrement affectée au(x) réseau(x) investisseur(x). Le montant et la darée d'application de cette part temporaire sont définit oi-apres. A l'issue de la période d'application, elle sera partègée telen les mêmes modalités que la teste des tocolles.

### 5.2) APPLICATION A LYAXE PARIS-BRUXELLES-KÖLN-FRANKFORT

En car de construcțion de lignes nouvelles entre Leuven ot le Tronțière allemende, permetiant de réaliser le temps de percours, indiqué en 4.3, de 62 mn entre Bruxolles-Midi at la tronțiere allemende, une part temporalte zere affectée à la SNCB, fixée à -- 4 des recettée "dans le polygone" naties (R.P.N.) difinies en 4.2, et 4.6, perçues des voyageurs emprenant ces lignes nouvelles entre Lauven et la fronțière allemende, en partie ou en totalité.

- PROJET OF PHOTOGOLE D'ACCORD ENINE D.B. H.S. S.N.C.B. III S'N.C.F. DI LINE 1004 .

Ubersicht A3

14

### SNCB - Cours unitaires des trains classiques. Einheitskosten für klassische Züge.

(principoux postes de coûts - (service international -

- Wichrigste Kostenposten).
   International Verkehr)
- 1. Opérations du trafic voyageurs.
  (Service international)
- Abfertigung der Reisenden. (International Verkehr)

. Publicité.

(i

Agences Commerciales

- . Ventes de billets, réservations de places, informations, contentieux, comptabilisa-tion des recettes.
- . Repartition des recettes, centralisation et décomptes avec les réseaux étrangers.
- . Police des chemins de fer
- . Frais généraux
  - . Gares
  - . Directions et Groupes
  - . Administration Centrale
- 2. Formation des trains

nettoyage des voitures

- . préchauffage des voitures
- . Visites et réparation des voitures dans les rames
- . locomotives de manoeuvres
- . agents et surveillants de manoeuvres
- . Frais généraux
  - . gares
  - . Directions et Groupes
  - . Administration centrale

- . Reklame
- . Generalvertretung
- Fahrkartenverkauf, Platzreservierung, Information, Streitsachen, Einnahmenbuchung.
- . Elimahmaausreilung, Zentralisierung und Abrechnung mit fremde Eisenbahnen.
- . Bahnpolizmi
- . Gemeinvosten
  - . . BanhBöfe
    - . Direktion und Gruppen
    - . Zentrale Verwaltung
- 2. Zugbildung
- . Wagenreinigung
- . Vorheirung der Hagen
- . Untersuchungen und kleine Wiederherstellungen der Wegen in Züge.
- . Rangierlok
- . Rangierpersonal und Aufsichtspersonal für Rangierungen
- . Gemeinkosten
  - . Bahnhafe
  - . Direktionen und Gruppen
  - . Zentrale Verwaltung

- 11 -

Übermicht A3

### ] Traction.

- . Conduite locomotives
- . Accompagnement et contrôle dans les trains.
- . Mouvement et signalisation en gare et en ligne.
- . Régulation du trafic
- Manocuvre des installations fixes de traction électrique
- . Frais généraux
  - . gazes
  - . Directions at Groupes
  - . Administration Controls

### 4. Entretien des installations fixes.

. voie

4

- ouvrages d'art
- . batiments
- installations de signalisation et passages à niveaux
- . télécommunications
- . installation fixes de traction électrique

#### Trais généraux

- . Directions et Groupes
- . Administration Centrale

### 5. Entretien des véhicules.

- . Locomotive : total de la maintenance (locomotives polycourant)
- Voitures : total de la maintenance sauf nettoyage, préchauffage, visite et petites réparations dans les rames (cfr. formation des trains)
- . Trais généraux.

### 3. Zugförderung.

- . Lokfilhrung
- . Rugbegleitung und Kontrolle
- . Betrieb und Signalgebung in Bahnhöfe und auf Strecken.
- . Verkerhrsaufsicht und Regulierung
- . Behandlung von feste Anlagen für elektrische Betrieb
- . Comeinkoeten
  - . Bahnhofe
  - . Direktionen und Gruppen
  - . Zonerale Vervaltung

### 4: Unterhaltung von Ortsfeste Anlagen

- . Gleisen
- . Kunstbauwerken
- . Gebaude
- . Signalanlagen und Bahnübergängen
- . Permeldunganlagen
- Strowersorgunsanlagen für elektrischen Betrieb
- . Gemeinkosten
  - . Direktionen und Gruppen
    - . Zentrale Vervaltung

#### 5. Unterhaltungskosten von Fahrzeuge

- . Lok : gesamte Unterhaltungskosten (Mehrstromlok)
- . Wagen : gesamte Unterhaltungskosten auteen genommen Reinigung, Vorheizung, untersuchu gen und kleine Wiederherstellungen in Züge (Zughlidung)
- . Geneinkosten.

. :

### HEADS OF AGREEMENT BETWEEN DB, NS, SNCB AND SNCF

### 1. SUBJECT

The purpose of this agreement is to define:

- a) the methods relating to the acquisition and distribution of capital charges (annual set off system) and maintenance charges for the quadri current trains which are the subject of the contract of January 1993.
- b) the methods relating to the distribution of capital charges (annual set off system) and maintenance charges for the TGV-R trains made available for the Paris-Brussels-Amsterdam/Liege service, on a temporary basis, by SNCF.
- c) the distribution of costs relating to the setting up, study and operations of the joint organisations.

The 4 networks mark their agreement to order quadri current TGV equipment (unique stock - version V.3.4 of 18.06.91 of the GEC Alstom Group), on the basis of 27 trains, with an option to reduce this number by 10 and an option to order another 10 trains in addition, in accordance with the programme defined in the contract between the manufacturing group and the purchasing networks.

This agreement will be supplemented by all the detailed agreements necessary to the implementation of high speed services between Paris, Brussels, Koln/Frankfurt and Amsterdam, in particular for the organisation of a joint structure (marketing, operation of trains and accounting), the distribution of revenues and operating costs, and maintenance.

The provisions of this agreement can be adapted if the networks are led, as a result of EEC decisions, to change the terms of co-operation and organisation within the PBKA project.

The same will apply if the networks jointly decide to put terms of co-operation and organisation into place within the PBKA which are based on principles which are different from those currently in use.

### 1. PURCHASE OF QUADRI CURRENT TRAINS

The 27 quadri current trains mentioned in article 1 above will be the subject of a joint SNCB/SNCF/NS order.

The ownership of these trains will be divided in the following way:

- SNCB 11 trains - SNCF 9 trains - NS 4 trains

- the ownership of the 3 trains financed by the DB is governed by a separate SNCB-DB agreement.

The financing of these 27 quadri current trains will be shared in the following way:

SNCB 11 SNCF 9 NS 4 DB 3

An NS/SNCB/SNCF agreement defines the management methods relating to the joint purchase contract for the quadri current trains.

DR's share in the financing of these trains is governed by a separate SNCB-DB agreement.

### 3. TEMPORARY USE OF TGV R TRAINS

The temporary use of TGV R trains on the Paris-Brussels-Amsterdam/Liege link is governed by the separate SNCF-SNCB-NS agreement dated 23.06.92, a copy of which is attached to this agreement for information.

The accounting and distribution of capital charges on TGV-R trains managed by the joint train management centre will be carried out in accordance with the terms indicated in article 4 below. If it becomes necessary to use other TGV-R trains on an irregular basis, the rules relating to the accounting and distribution of capital charges for these trains will be governed by a separate SNCF-SNCB agreement.

## 4. ACCOUNTING AND DISTRIBUTION OF CAPITAL CHARGES FOR THE TRAINS (annual set off system)

### 4.1 Term of application:

The provisions of this article apply:

- for the quadri current trains from the date they are put into service for a period of 20 years, estimated lifetime over which the annual capital charge payments are calculated. The networks will work together at the appropriate time, for example after 10 years, to try to extend these

provisions, if it appears that the lifetime of the trains will extend 10 years. If renovation or reinstatement works become necessary to extend the lifetime beyond 20 years, these works will be determined by mutual agreement. The total cost of such will be born by each network in proportion with its share in the quadri current stock.

- for the TGV-R trains during the period of application defined in article 3 of the separate SNCF-SNCB-NS agreement mentioned in article 3 below.

### 4.2 Definitions:

- the total times spent annually on each network (r) by the quadri current trains and by the TGV-R trains referred to in article 3, in accordance with the periods of circulation in commercial service resulting from the current timetable documents, including stops in stations where the annual number of international travellers getting on or off PBKA trains is less than 500,000;
- N PBKA (r) the number of quadri current trains financed by the network r;
- N TGV-R trains used temporarily by the SNCF in accordance with article 3;
- A CI(1+Dn+1) the annual capital charge of a quadri current train in which: (1+1)n-1

### adelisho.

- average cost of a quadri current train (including fixed costs), recorded at the end of the contract and expressed in accordance with the economic conditions of the year (taking account of changes in the weighted average of the general consumer price indices in the 4 countries) for which the annual set off is calculated.
- I real weighted rate (on the basis of the share of each network in the total stock), equal to the real yield (in other words nominal rate less rate of inflation) from German, Belgian, Dutch and French Government bonds of 5 years and more during the period of construction, without increase.
- n economic lifetime of the trains used for the calculation of A (n = 20 years).

Note: the formula used for the calculation of annual charge A is based on the consideration that the average date of payment for the trains is one year before the average date of delivery of these trains.

Value A of a TGV-R train must be calculated in accordance with the tripartite agreement mentioned in article 3 with:

- the purchase price excluding fixed costs and studies indicated in point 4 a) of the tripartite agreement, plus 10%, as the average cost (C) of a non-modified TGV-R train (limited to Brussels),
- the same formula as that which is indicated above for quadri current trains as the formula for the calculation of the annual charge (A) of a non modified TGV-R train (limited to Brussels),

- the annual charge determined as indicated above for a non modified TGV-R, subject to an increase as indicated in point 4 b) of the tripartite agreement, as the annual charge (A) for a modified TGV-R
- the rate 'I' defined above as present value rate,,
- the value "n" defined above as the lifetime of a non-modified TGV-R train (limited to Brussels),.

### 4.3 Accounting and distribution:

The accounting and distribution of capital charges is carried out as follows:

- (a) Each Network has a credit equal to N(r)\*A, in other words, to the number of trains of each type (quadri current and TGV-R) financed by it multiplied by the corresponding annual capital charge.
- (b) The total of the annual capital payments for the quadri current and TGV-R trains is then debited to each Network, in proportion with the time t(r).
- (c) The credit/debit differences are the subject of a set off between Networks.

### 5. EXAMPLE

The following table provides an example of the accounting and distribution of capital charges on an annual basis.

For the accounting period concerned, the number of trains is assumed to be equal to 27 of which 9 TGV-Rs and 18 quadri current trains.

The annual capital payment for a quadri current train is estimated at 12 M FFR and that of a TGV-R train 10.8 M FFR.

calculation in M FFR	SNCF	SNCB	NS	DG	Total
t(r) (hours)	17260 h	22160 h	7880 h	6600 h	54000 hrs
N PBKA	1	10	4	3	18 trains
N TGV-R	9	-	-	ļ -	9 trains
credit (M FFR)	109.2	120	48	36	313.2
debit (M FFR)	100.1	129.1	45.7	38.3	313.2
balance (M FFR)	-9.1	-9.1	-2.3	-2.3	0

### 6. DISTRIBUTION OF JOINT COSTS

In principle, several possibilities exist for the distribution of costs:

- a) in proportion with t(r),
- b) in proportion with net revenues inside the PBKA zone,
- c) in accordance with the temporary distribution of fixed costs of the order for quadri current trains, as shown in the SNCB/NS/SNCF agreement mentioned in article 2, ie:

SNCB	40%
SNCF	30%
NS	20%
DB	10%

d) in accordance with the following distribution (this distribution being deemed to correspond to the distribution of <u>probable</u> net revenues inside the PBKA zone):

	CNICTO	250	> net of shet?
۳۵ لمد لمن کم	SNCB SNCF	37% ' 47%	handoes this compre with cetal
where of freed contract (although only and although a turns )	NS	9%	
costs Callbergs only	DB	7%	
produced 2 thing ]			

The costs of joint resources shown below are distributed as follows:

Costs of the joint organisation	Principle of distribution
1. The joint train management centre	
- investment and set up costs	c
- operating costs	a
2. The Joint Organisation (CC) for joint commercial management and accounting as well as the cost of studies relating for example to the market, the definition of services including ??* - the setting of rates and marketing:	
- costs of studies and set up costs	d
- operating costs	b
3. The joint reservation and commercial optimisation system:	
- development and improvement costs	d
- operating costs not covered by invoicing to issuers	ь

<sup>\*</sup> TRANSLATORS NOTE: This word is not legible on my copy

### 7. MAINTENANCE OF ROLLING STOCK

### 7.1. Maintenance principles:

The organisation of the maintenance of the quadri current trains (not including "In station servicing") is based on 4 levels of preventive operations.

Level 1: in service inspections: inspections at short intervals of 2,500 km, to be specified.

Level: 2 periodic inspections: all operations carried out at intervals of 9 days (monitoring of comfort, inspection of operating equipment) to 18 months (main overall inspection)

Level 3: exchanges of parts: these parts exchanges are carried out within the context of level 2 operations: the parts exchanged are overhauled.

Level 4: works on the bodies and structural equipment.

The level 1 operations are routinely carried out in Paris (Landy workshop) and Brussels (Forest workshop), depending on the operation and in station stabling; the works are carried out at night time preferably.

The level 2 and 3 works are carried out in the proprietary workshop in Paris or Brussels. The distribution of equipment between these 2 workshops is to be agreed between the 4 networks.

The distribution of works resulting from the overhauling of parts and level 4 operations will be determined at a later date.

Repairs are in principal carried out in the proprietary workshop in Paris or Brussels, except those which are essential to be able to return the train to rolling stock.

### 7.2 Specific agreements:

A detailed agreement on maintenance will be drawn up between the parties before the contractual date of delivery of the first quadri current train. The Networks undertake to ensure that maintenance is carried out on the trains on the basis of a jointly agreed schedule and maintenance instructions.

The maintenance of NS trains will be carried out by SNCB and SNCF in accordance with terms to be fixed in a bilateral agreement.

The maintenance of the trains required by DB for the joint service with other networks of PBKA links will be organised by SNCB.

### 7.3 Distribution of maintenance costs:

"In station servicing" is the responsibility of the network where it is carried out.

The maintenance costs of levels 1, 2 and 3, which result from the above provisions, are distributed between the networks:

- 50% in proportion with the time t(r)
- 50% in proportion with the distances travelled on each network.

The same bases for distribution are applied to the maintenance costs of the TGV-R trains mentioned in article 3.

### 8. DRIVERS AND TRAIN ATTENDANTS

The employment costs for drivers and train attendants will be shared in proportion with the period of circulation on each network in accordance with the current timetable documents, including stops in stations where the annual number of international travellers getting on or off the PBKA trains is less than 500,000. If the distribution above does not ensure an optimum efficiency, it may be modified by agreement between the parties, in return for:

- compensatory payments on the basis of a fixed joint rate to be agreed,
- or (non exclusive) compensations in kind on other services in accordance with terms to be defined by a specific agreement.

### 9. ACTIVITY OF NETWORKS AND CO-ORDINATION FOR THE TESTING OF TRAINS

Each network undertakes to take an active part in the following activities in accordance with a jointly drafted programme:

- all testing, monitoring, quality assurance, certification and standardisation operations,
- the testing campaign for trains on its network, prior to being put into commercial operation,
- the necessary activities for the delivery and receipt of trains.

Each network will bear the costs generated by it for the tests specified in the contract between the manufacturing group and the purchasing networks.

### 10. MANAGEMENT COMMITTEE

Representatives of the four networks appointed by the respective Managements of these networks form the Management Committee. The purpose of this committee is to supervise the overall performance of high speed services between Paris, Brussels, Koln/Frankfurt and Amsterdam. In particular, this committee ensures the consistency of the work carried out by the Management Group, instituted by the Agreement of 18th January 1993 between SNCB, SNCF and the NS for the definition of the terms of management of the joint purchase contract, the work carried out by

the joint structure as described in article 1 and all the detailed agreement to be concluded between the four partner networks. This Management Committee prepares any decisions to be taken jointly by the Managements of the four networks.

### 11. APPLICABLE LAW - SETTLEMENT OF DISPUTES

The French version of this document will be the original document and this agreement is subject to Belgian law.

Any dispute relating to the implementation, interpretation or non fulfilment of this agreement which has not been settled within a period of 30 days by the Management Committee described in article 10 above, will be transmitted to the respective Managements of the Networks which will have three (03) months to resolve this dispute.

Failing an agreement being reached between these Managements in the abovementioned period, the dispute will be finally settled by means of arbitration, in accordance with the rules contained in sheet K3 of the International Union of Railways. The seat of arbitration will be in Brussels.

However, if the dispute relates to the interpretation, performance or non fulfilment of the joint contract for the purchase of quadri current trains or the Agreement for the definition of the terms of management of the said joint purchase contract and these problems of interpretation, performance or non fulfilment have not been settled by the conciliation procedures described in the abovernentioned agreements, the Brussels Commercial Court, notwithstanding the provisions of section 3 of this article, will have jurisdiction to rule on the dispute.

Signed in 4 original copies, 28th January 1993

For the NS For SNCB

F. BAUD R. SOENEN

For DB For SNCF

D.VAGT For SNCF

[.....]

### 4. BASIC DISTRIBUTION OF REVENUES

- 4.1) Market prices will be fixed on certain links selected on the basis of their volume, including any reservation costs and VAT, in particular on direct links between Paris, Brussels, Amsterdam, Koln or Frankfurt. For information, Appendix 1 gives a list of such links, beyond the Paris-Amsterdam-Koln-Frankfurt zone. They will be the subject of periodic examination and will be decided by mutual agreement. For the other links, terminal routes will be added to one of these links.
- 4.2) Revenues to be distributed, called 'net revenues' are the revenues paid by passengers after deduction:
- a) by the issuing network, of the percentage for sales costs defined in 3.6.
- b) on the links with Great Britain, for travel through the Channel Tunnel, of a fixed sum of £7.59 plus 81.4 FFR under the average conditions of 1989, deducted by SNCF and BR, which are jointly and severally responsible vis-a-vis Eurotunnel. The two elements of this sum will be indexed respectively on the Retail Price Index, 1987, with 115.2 as the reference index, and on the monthly household consumption price index, for the whole of France, 1980, with 178.0 as the reference index.

- DRAFT HEADS OF AGREEMENT BETWEEN D.B., N.S., S.N.C.B, AND S.N.C.F

- 4.3) The net revenue defined in 4.2 will be shared for each link, as indicated in 4.4, 4.5, 4.6 and 4.7 below. The percentages indicated in 4.4 are applicable provided that:
- a) the journey times, defined as the average of the published timetables of all the high speed trains, after deduction of time losses resulting from intermediate stops, insofar as the joint commercial interest of these stops has been recognised by the networks concerned, are as follows:

- Paris-Nord - Belgian border	57 min
- French border - Brussels-Midi	26 min
- Brussels-Midi - Dutch border	52 min until 1997 and 43 min from 1998
- Dutch border - Amsterdam	89 min until 1997 and 66 min from 1998
- Brussels-Midi - German border	93 min until 1997 and 62 min from 1998
- German border - Koln	37 min
- German border - Frankfurt	97 min from 1998

if not the provisions of article 4.7 will be applied.

b) the quality of the service offered for intercapital high speed trains is sufficient, in particular in relation to punctuality and cancellations of trains. Non respect of this quality will be the subject of penalties to be defined under a specific agreement. In relation to punctuality, this agreement will be established on the basis of a comparison between the theoretical time and the real time of passage of each train, in particular at border points.

4.4) For the links below, described as "inside the zone", the shares of net revenue defined in 4.2 allocated to each network are as follows until 1997:

[see original for table]

If two networks agree to modify their relative shares, the share of the third network remaining unchanged, the shares above will be modified subject to the first two networks notifying the third of such a revision.

4.5) For the links below, described as "inside the zone", the shares of net revenue defined in 4.2 allocated to each network are as follows from 1998:

[see original for table]

If networks agree to modify their relative shares, the share of the third network remaining unchanged, the shares above will be modified subject to the first two networks notifying the third of such a revision.

- 4.6) For the other links shown in appendix 1, the net revenue defined in 4.2 will first of all be divided into "inside the zone" revenues and "outside the zone" revenues, in proportion with the railway distances weighted by the quality index defined in appendix 1. The "inside the zone" revenue will then be distributed as in 4.4, 4.5 and 4.7.
- 4.7) If one of the networks improves (or downgrades) a journey time indicated in 4.3, without modification of the journey time of the other networks, the basis of distribution relating to this network indicated in 4.4 or in 4.5 will be increased (or reduced) by 1/6 of a point per minute (the percentages of revenue allocated to the two other networks remaining in the same ratio and modified in order to maintain a total of 100).

If several networks modify their journey times, the previous rules will be applied successively several times, in the order of the notifications of modifications to the other networks.

### 4.8) PENALTIES

If the new line between the French-Belgian border and LEMBEEK, is not in operation by 1st July 1996, a penalty of 1/3 of a point per minute instead of 1/6 of a point per minute will be used for application of article 4.6 from this date until the new line is put into operation.

If this new line is to be abandoned or postponed until after the year 2000, the SNCB will have to refund the additional revenue collected until 1st July 1996 at a penalty of 1/3 per minute.

### SNCB - Unit Costs of classic trains

(main cost items - international service)

- 1 <u>Passenger traffic operations</u>-(International service)
- Advertising
- Commercial agencies
- Tickets sales, seat reservations, information, disputes, accounting of revenue
- Distribution of revenue, centralisation and accounts with foreign networks
- Railway police
- General costs
  - Stations
  - Managements and Groups
  - Central Administration
- 2 Formation of trains
- cleaning of cars
- preheating of cars
- inspections and repairs of cars in the trains
- manoeuvre locomotives
- agents and manoeuvre supervisors
- General costs
  - stations
  - Managements and Groups
  - Central administration

- 3. Traction
- Driving of locomotives
- Guards and supervision in trains
- Movement and signalling in stations and on lines
- Traffic control
- Manoeuvre of fixed electric traction installations
- General costs
  - stations
  - Managements and Groups
  - General administration
- 4. Maintenance of fixed installations
- track
- structures
- buildings
- signalling and level crossing installations
- telecommunications
- fixed electric traction installations
- General costs
  - Managements and Groups
  - General Administration
- 5. Maintenance of vehicles
- Locomotive: total maintenance (multi system locomotives)
- Cars: total maintenance except for cleaning, preheating, inspections and minor repairs in the trains (cf formation of trains)
- General costs